LEVEL 3	LEVEL 4	DIRECTORATE	LEVEL 6	SERVICE	2018-19	2019-20	VARIANCE (£) NOTES
CC	. cc		CC	,	ESTIMATE (£)	ESTIMATE (£)	
GFUND	COMDIR	Community Services Director		Building Maintenance	(6,760)	(5,050)	1,710 n/a
GFUND	COMDIR	Community Services Directo	CARSIT	Gypsy and Traveller Caravan Sites	(39,960)	(101,970)	(62,010) A post supporting the service has been removed from the establishment. Inclusion of fee from Surrey County Council for the management of their sites
GFUND	COMDIR	Community Services Director	CITADV	Citizens Advice Bureau	285,190	284,710	(480) n/a
GFUND	COMDIR	Community Services Director		Civil Emergencies	66,250	61,230	(5,020) n/a
GFUND	COMDIR	Community Services Director		Community Services	0	0	0 n/a
GFUND	COMDIR	Community Services Directo	DAYSER	Day Services	529,310	471,110	(58,200) Salary savings due to a planned restructure and increase in sales.
GFUND	COMDIR	Community Services Directo	EMECOM	Emergency Communications System	(33,740)	(69,610)	(35,870) The estimate has been adjusted to reflect the improvement income from alarm units [based on 2017-18 actual]
GFUND	COMDIR	Community Services Director	EMISER	EMI Services	139,970	163,330	23,360 Increase in support services recharges for ICT
GFUND	COMDIR	Community Services Director	ENVHEA	Environmental Control	458,170	445,900	(12,270) n/a
GFUND	COMDIR	Community Services Director	FAMSUP	Surrey Family Support Programme	239,850	90,470	(149,380) Inclusion of Home Office grant in respect of the Refugee Programme in the estimate; any Government grant previous received but not budgeted now included for consistency
GFUND	COMDIR	Community Services Directo	FOODSF	Food and Safety Services	413,000	383,630	(29,370) Correction to support service recharges as majority charged here in error, plus reduction in car lease charges.
GFUND	COMDIR	Community Services Director	G2525	Health and Safety	(110)	0	110 n/a
GFUND	COMDIR	Community Services Director	G6525	Housing Surveying Services	(1,570)	15,000	16,570 n/a
GFUND	COMDIR	Community Services Director		Grants to Voluntary Organisations - Housir	491,880	481,340	(10,540) n/a
GFUND	COMDIR			Home Farm Estate, Effingham	1,390	6,360	4,970 n/a
GFUND	COMDIR			Homelessness and Emergency Accommoda	861,700	860,070	(1,630) n/a
GFUND	COMDIR	Community Services Directo			300,000	300,100	100 n/a
GFUND	COMDIR	·		Affordable Housing Development	226,240	136,380	(89,860) A reduction in staff numbers has resulted in a lower staff costs. lease cars and support service recharges.
GFUND	COMDIR	Community Services Director	INDEST	Industrial Estates	(2,941,660)	(2,782,820)	158,840 Income reduction due to 10/11 Middleton, Lysons Cobb Motors, mitigated by Slyfield increase. Savings in support services recharges and repairs and maintenance budget now hold controlly hold.
GFUND	COMDIR	Community Services Directo	INVPRO	Investment Property	(5,244,900)	(4,905,980)	338,920 Income has reduced due to a reduction in rental income (Liongate break clause, The Billings void, Sydenham Rd less some increases). We are liable for The Billings unoccupied rates but reduction in support services recharges.
GFUND	COMDIR	Community Services Directo	LICENS	Licensing Services	111,140	160,720	49,580 Salary allocations will be addressed in version 2, which will reduce the support service recharges
GFUND	COMDIR	Community Services Directo	MOWTPT	Community Meals and TPT	667,150	726,430	59,280 Salary reductions but increase in support service recharges
GFUND	COMDIR	Community Services Directo	OFFSVC	Office Services Team	(257,740)	(448,600)	(190,860) The estimates for property services is now held in Asset
GFUND	COMDIR	Community Services Director	OSHRA	Housing Outside the HRA	(19,320)	(9,080)	10,240 n/a
GFUND	COMDIR	Community Services Director		Other Property	(222,990)	(789,810)	(566,820) Acquisition of Multiplex Bedford Rd will result in increased income (£830k) less costs £165k. Sheltered Housing income transferred to Housing and support services recharges increase.
GFUND	COMDIR	Community Services Director		Pest Control	11,170	880	(10,290) n/a
GFUND	COMDIR	Community Services Director		Private Sector Housing	438,580	463,820	25,240 A Partnership agreement between Waverly and GBC for a Handy Person service between the boroughs has been established. The increase in the bottom line is GBC's contribution to the agreement.
GFUND	COMDIR	Community Services Director	PROASP	Project Aspire	0	0	0 n/a
GFUND	COMDIR	Community Services Director		Asset Development	486,310	1,487,570	1,001,260 £1million centrally held allowance for repairs and maintenance moved her from individual sites.
GFUND	COMDIR	Community Services Director	PUBHEA	Public Health	81,150	79,900	(1,250) n/a
GFUND	COMDIR	Community Services Director		Community Safety Wardens	401,030	337,870	(63,160) A reduction in staff numbers has resulted in a lower staff costs.
GFUND	COMDIR	Community Services Directo	TAXLIC	Taxi Licensing and Private Hire Vehicles	57,530	92,730	35,200 Reduction in anticipated income which reflects the number of drivers currently operating in the borough ( many transferre to UBFR)
GFUND	COMDIR	Community Services Director	WRDSTO	Woking Road Depot Stores	(700)	(640)	60 n/a
GFUND	ENVDIR	Environment Directorate		Abandoned Vehicles	39,010	41,620	2,610 n/a
GFUND	ENVDIR	Environment Directorate		Armed Forces Day	0	0	0 n/a
GFUND	ENVDIR	Environment Directorate		Business Forum	27,270	28,080	810 n/a
GFUND	ENVDIR	Environment Directorate	CCTV	CCTV Systems	99,320	97 <i>.</i> 770	(1.550) n/a

LEVEL 3	LEVEL 4	DIRECTORATE	LEVEL 6	SERVICE	2018-19	2019-20	VARIANCE (£)	NOTES
<b>CC</b> GFUND	CC ENVDIR	Environment Directorate	CEMETE	Cemeteries and Closed Churchyards	<b>ESTIMATE (£)</b> 240,380	222,100	(18,280)	n/a
GFUND	ENVDIR	Environment Directorate		Clinical Waste	3,680	2,750	(930)	
GFUND	ENVDIR	Environment Directorate	CREMAT	Crematorium	215,580	(220,040)	(435,620)	In 2018-19 an additional £110,000 was added for a service review to be completed. This still has not been agreed and the funding has not been added back to the service as yet. Cremation fee income was reduced in 2018-19 during reduilding works, this has had a late start, but income will increase - discussions are under way to see if this can be
GFUND	ENVDIR	Environment Directorate		Dog Control and Animal Welfare	0	0		n/a
GFUND	ENVDIR	Environment Directorate		Electric Theatre	0	(2,780)	(2,780)	
GFUND	ENVDIR	Environment Directorate	FLEMAN	Fleet Management Service	(1,585,660)	(1,487,900)	·	The Transport Pool Hire recharge recovered from the fleet is less in 2019-20 due to a reduced budget for depreciation. There has been a reduction in support services following a review. The budget for vehicle repairs has increased but servicing and hire of vehicles has been reduced to reflect previous years' actuals.
GFUND	ENVDIR	Environment Directorate	G4525	Legal Services	(7,600)	57,280	64,880	Increase in salary costs due to job evaluation, same FTE.
GFUND	ENVDIR	Environment Directorate	G5538	Engineering and Transport Services	750	0	(750)	
GFUND	ENVDIR	Environment Directorate		Guildford House	362,360	371,830	9,470	
GFUND	ENVDIR	Environment Directorate	GUILDH	Guildhall	137,950	137,520	(430)	
GFUND	ENVDIR	Environment Directorate		Information Rights Officer	(120)	0	120	
GFUND	ENVDIR	Environment Directorate	LANDRA	Land Drainage	361,480	304,970	(56,510)	Reduction in 2019-20 for grounds works to reflect actuals as well reduction in the engineering recharge following a review of support services
GFUND	ENVDIR	Environment Directorate	LEIART	Leisure Art Development	99,180	117,750	18,570	
GFUND	ENVDIR	Environment Directorate	LEICOM	Leisure Community Centres	155,450	67,420	(88,030)	The estimates for property services is now held in Asset Development £88.500
GFUND	ENVDIR	Environment Directorate	LEIGL	Leisure G Live	395,480	410,110	14,630	n/a
GFUND	ENVDIR	Environment Directorate	LEIGRA	Leisure Grants	445,200	437,680	(7,520)	
GFUND	ENVDIR	Environment Directorate	LEIMAN	Leisure Management Contract	(697,250)	(720,910)	` ' '	Reduction in Consultants estimate for 2019-20
GFUND	ENVDIR	Environment Directorate	LEIPLA	Leisure Play Development	199,470	247,280	·	Duplicated posts within the service (7.008 & 7.008T, plus 7.053 & 7.053T) these will be addressed in version 2 of the salaries. This is also reflected in the increased support
GFUND	ENVDIR	Environment Directorate	LEIRAN	Leisure Rangers	232,930	236,440	3,510	
GFUND	ENVDIR	Environment Directorate	LEISPO	Leisure Sport Development	81,310	97,180	15,870	
GFUND	ENVDIR	Environment Directorate		Markets	(107,600)	(97,340)	10,260	
GFUND	ENVDIR	Environment Directorate	MOTBAY	Mot Bay	(30,450)	(35,730)	(5,280)	n/a
GFUND	ENVDIR	Environment Directorate	MUSEUM	Guildford Museum	597,880	463,660	, , ,	The estimates for repairs and maintenance are now held in the asset Development budget. A one year growth bid of £29,000 for Museum Accreditation has been taken out in 2019-20.
GFUND	ENVDIR	Environment Directorate	OFFSTR	Off Street Parking	(5,748,080)	(6,284,670)		A review of support services has resulted in a significant increase in recharges, in particular IT related costs and the Customer Service Centre. Projected expenditure from the Car Parks Maintenance Reserve is reduced in 2019-20 by £805,000. A 2018-19 growth bid of £80,000 has been taken out in 2019-20. Contract security has increased by £20,000. Income has been adjusted to reflect 2017-18 actuals.
GFUND	ENVDIR	Environment Directorate	ONSTR	On Street Parking	(674,330)	(372,360)	·	A new administrative post has been created in this area and salary allocations of existing posts have been adjusted. From 2018-19 20% of the Guildford onstreet surplus is paid to SCC. The agreement was signed too late for 2018-19 estimates. A review of support services has resulted in a significant increase in recharges for this service, in particular in IT related costs .
GFUND	ENVDIR	Environment Directorate	IOSMAP	Ordnance Survey and Mapping Services	14,370	8.070	(6,300)	In/a

CC CC	LEVEL 4 CC	DIRECTORATE	LEVEL 6	SERVICE	2018-19 ESTIMATE (£)	2019-20 ESTIMATE (£)	VARIANCE (£)	NOTES
GFUND	ENVDIR	Environment Directorate	PARKS	Parks and Countryside	3,162,940	3,183,890	20,950	Increase in salary costs due to 1) job evaluation changes, 2) 2 posts to be removed as per agreement (Burchetts) 3) decrease in vacancy credit saving £97,930. Property services budget now allocated to Asset Development, off set by increase in Tree Works budget transferred from Asset Dev £125,620. Increased support service recharges due to change in basis, these will be rerun £96,000.
GFUND	ENVDIR	Environment Directorate	PARRID	Park and Ride Services	629,260	673,600	44,340	Increase in Parks charge for the upkeep of the grounds
GFUND	ENVDIR	Environment Directorate	PROCUR	Procurement	10,850	0	(10,850)	n/a
GFUND	ENVDIR	Environment Directorate	PUBCON	Public Conveniences	362,010	236,500		The repairs and maintenance budgets now sit in Asset Development
GFUND	ENVDIR	Environment Directorate	REFYCL	Refuse and Recycling	3,375,420	3,439,920	64,500	Increased salary cost due to increments, inflation and agency staff costs; increase in damage repairs to vehicles to reflect actuals but reduction in Transport Pool Hire recharge as depreciation costs reduce. Significant increase in gate fees due to co-mingled recyclate £150,000 of which will be met from reserves. Support services have undergone a review and there is a reduction in the recharge to this area. Although recycling credits will be reduced green bin sales and trade refuse removal will exceed the previous year's budget.
GFUND	ENVDIR	Environment Directorate	RIVCON	River Control	39,620	34,740	(4,880)	n/a
GFUND	ENVDIR	Environment Directorate		Roads and Footpaths Maintenance	98,080	109,510	11,430	n/a
GFUND GFUND	ENVDIR ENVDIR	Environment Directorate Environment Directorate	SNOICE STRCLE	Snow and Ice Plan Holding Account Street Cleansing	9,480 2,445,740	(1,570) 2,397,160	(11,050) (48,580)	n/a Fuel and oil budgets are reduced to reflect previous year actuals. Budgets for dog kennelling costs and income
GFUND	ENVDIR	Environment Directorate	STRFUR	Street Furniture	89,740	101,790	12,050	
GFUND	ENVDIR	Environment Directorate	TIC	Tourist Information Centre	236,940	248,480	11,540	
GFUND GFUND	ENVDIR ENVDIR	Environment Directorate Environment Directorate		Business and Tourism Town Centre Management	478,010 (154,750)	441,300 (153,670)	(36,710) 1,080	Salary savings and maintenance budgeted centrally.
GFUND	ENVDIR	Environment Directorate	TRANSP	Transportation	14,380	20,000	5,620	
GFUND	ENVDIR	Environment Directorate	VEHMAI	Vehicle Maintenance Workshop	(23,910)	(40)		The budget for vehicles spares has been increased to reflect actuals.
GFUND	ENVDIR	Environment Directorate	VILLGE	The Village	0	6,880	6,880	
GFUND	ENVDIR	Environment Directorate	WAS	Works Ancillary Services	0	0		n/a
GFUND	ENVDIR	Environment Directorate	WRD	Woking Road Depot	(28,940)	26,680	55,620	Employee related expenditure is greater in 2019-20 due to a new caretaker post in the service. The recharge to other services is less due to a reduction in depreciation.
GFUND	ENVDIR	Environment Directorate	WSOH	Recycling, Cleansing and Parking Services	(42,910)	0		A review of support services recharges has resulted in a reduction in this area in 2019-20
GFUND	FINDIR	Finance Directorate	ACCGUI	Access Group for Guildford	4,170	4,470	300	n/a
GFUND GFUND	FINDIR FINDIR	Finance Directorate Finance Directorate	BUSRAT	Accountancy Business Rates	23,030 (10,340)	0 (16,220)	(23,030) (5,880)	
GFUND	FINDIR	Finance Directorate	BUSSVC	ICT Business Services Team	(19,750)	230	19,980	
GFUND	FINDIR	Finance Directorate	CIVEXP	Civic Expenses	228,190	227,480	(710)	
GFUND	MANDIR	Finance Directorate	COMDEV	Community Development Council and Committee Support	288,670	286,760	(1,910)	
GFUND GFUND	FINDIR FINDIR	Finance Directorate Finance Directorate	COMSUP CORFIN	Corporate Financial	406,980 295,780	416,110 275,890	9,130 (19,890)	
GFUND	FINDIR	Finance Directorate	CORSER	Corporate Services	887,270	1,036,880	149,610	Provision of £100k allowed for interns plus a £105k training provision less removal of government grant and expenses
GFUND	FINDIR	Finance Directorate		Committee Services	(410)	0	410	n/a
GFUND	FINDIR	Finance Directorate	CTAX	Council Tax	569,800	539,910		Reduction in the allocation of support recharges and payroll.
GFUND GFUND	FINDIR FINDIR	Finance Directorate Finance Directorate	CUSTEC DEMREP	ICT Customer Technical Support Democratic Representation and Manageme	908,970	775,240		n/a Reduction in support services recharges due to recent rreview.
CELIND	EINIDID	Einanco Directorate	ELECTI	Elections	00 000	02.060	(4 320)	n/2
GFUND GFUND	FINDIR FINDIR	Finance Directorate Finance Directorate	ELECTI ELECTO	Electoral Registration	98,090 304,420	93,860 269,540	,	Decrease in support service recharges and grant income of $f18.000$ not budgeted last year.
GFUND	FINDIR	Finance Directorate	FEASTU	Feasibility Studies	40,220	40,470	250	
GFUND GFUND	FINDIR FINDIR	Finance Directorate Finance Directorate	G3555 HOUBEN	Debtors Housing Benefits	2,610 323,060	0 390,510	(2,610) 67,450	n/a Reductions in rent rebate and housing benefit admin grants
OI OND	THEFT	mance Directorate	TIOODLIN	nodonig benefits	323,000	390,310	07,730	reductions in rene repute and nousing benefit admin grants

LEVEL 3	LEVEL 4	DIRECTORATE	LEVEL 6	SERVICE	2018-19	2019-20	VARIANCE (£)	NOTES
cc	cc		cc		ESTIMATE (£)	ESTIMATE (£)	` ´	
GFUND	FINDIR	Finance Directorate	INFSYS	Information Systems Team	0	0		n/a
GFUND	FINDIR	Finance Directorate	INSREV	Insurance Revenue Account	5,630	530	(5,100)	n/a
GFUND	FINDIR	Finance Directorate	ITREV	IT Renewals Revenue Account	(601,350)	(892,710)	(291,360)	Significant increase in IT recharge due to investment in IT hardware and software.
GFUND	FINDIR	Finance Directorate	MANPOL	Management Policy Strategy	9,300	0	(9,300)	n/a
GFUND	FINDIR	Finance Directorate	MISEXE	Miscellaneous Items	395,290	1,056,810	661,520	Increase in IT renewals charges supporting enhanced programme.
GFUND	FINDIR	Finance Directorate	OPTECS	Operations Technical Services	40,320	0	(40,320)	Reduction in support service recharges received and increase in recharging for services.
GFUND	FINDIR	Finance Directorate	PARISH	Parish and Local Liaison	209,780	195,460	(14,320)	n/a
GFUND	FINDIR	Finance Directorate	PAYPAY	ePayments and Payroll	(11,400)	0	11,400	n/a
GFUND	FINDIR	Finance Directorate	PORMAN	Portfolio Management	6,690	0	(6,690)	n/a
GFUND	FINDIR	Finance Directorate	UNALLO	Non Distributed Costs	2,294,750	2,105,300	(189,450)	Adjustment to pension backfunding implication.
GFUND	FINDIR	Finance Directorate	WEB	Website	260,280	274,810	14,530	
GFUND	FINDIR	Finance Directorate	YOUCOU	Guildford Youth Council	10,040	5,300	(4,740)	n/a
GFUND	MANDIR	Management Directorate	G3525	Internal Audit	(520)	0	520	n/a
GFUND	MANDIR	Management Directorate	G3530	Business Improvement	(723,030)	(273,760)	449,270	A proportion of the staff savings have been realised, therefore the budget has been adjusted to reflect those savings.
GFUND	MANDIR	Management Directorate	HRSERV	HR Services	2,260	0	(2,260)	n/a
GFUND	MANDIR		OTHEMP	Other Employee Costs	84,710	98,390	13,680	
GFUND	MANDIR		PUBREL	Public Relations and Marketing	398,670	411,430	12,760	
	PLNDIR			Building Control Summary	395,720	376,760	(18,960)	
GFUND	PLNDIR	Planning And Regeneration		Climate Change	9,260	39,110		An FTE post remains in the accounts for consideration of deletion, CRC recharge has ceased for 2019-20, Pool cars transferred to Office Services
GFUND	PLNDIR	Planning And Regeneration	DEVCON	Development Control	988,520	873,980	(114,540)	Increased income projections and support services recharge; salary allocations adjusted
GFUND	PLNDIR	Planning And Regeneration	LANCHA	Local Land Charges	(3,010)	14,940	17,950	n/a
GFUND	PLNDIR	Planning And Regeneration	MAJPRO	Major Projects	1,169,700	650,550	(519,150)	Growth bids of £500k were included in 2018-19, £400k were one year bids and £100k final year of three year bid, therefore not applicable to 2019-20.
GFUND	PLNDIR	Planning And Regeneration	POLICY	Policy	1,829,260	1,350,660	(478,600)	Changes in allocation of support services recharge; one year growth bids of £260k out in 2019-20; Local Plan reserve not anticipated to be used in 2019-20
GFUND	PLNDIR	Planning And Regeneration	SAAP	Slyfield Area Regeneration Project (SARP)	92.680	74,910	(17,770)	